



Department of Energy
Savannah River Operations Office
P.O. Box A
Aiken, South Carolina 29802
NOV 25 2003

Dr. Lawrence Brede, Jr., General Manager
Wackenhut Services, Incorporated
Savannah River Site
P. O. Box W
Aiken, SC 29802

Dear Dr. Brede:

SUBJECT: Award Fee Determination for April 1, 2003 through September 30, 2003 of Contract DE-AC09-99-SR18950

I have completed my evaluation of the Wackenhut Services, Incorporated (WSI) Savannah River Site (SRS) contract performance and determined your award fee based on the Performance Objectives and Criteria set forth in the Award Fee Plan. These objectives and criteria reflect the SRS Management Focus Areas of safety and security; technical capability and performance; community, state and regulator relationships; cost-effectiveness; and corporate perspective.

As the Fee Determination Official for the Savannah River Operations Office (SR), I am pleased to inform you that WSI-SRS earned 98% of the available fee of \$1,650,000. By using established rating criteria, WSI-SRS demonstrated an overall excellent level of performance and corporate leadership during this period.

As our nation remains in a heightened security posture, WSI-SRS continued to solidly demonstrate sound protection strategies for critical facilities and the SRS in its entirety. The Protective Force demonstrated extremely successful protection capabilities during two major force-on-force exercises at two of the site's critical facilities. WSI-SRS management developed effective security measures and scheduled protective force staffing necessary to support highly visible closure initiatives at critical production and storage facilities. In order to further sustain timely closure goals, WSI-SRS management actively participated in the development and execution of numerous modified security plans to help facilitate these actions. These innovative measures validated WSI-SRS's abilities to plan and develop sound, fiscal means of allocating necessary resources in support of meeting SRS closure goals and objectives.

The SRS Aviation Program was recognized a number of times throughout this period as having an outstanding and safe aviation program. The WSI-SRS Aviation Program won first place in the Department of Energy (DOE) Aviation Program Award for the second consecutive year, and garnered first place as the DOE entry for the General Services Administration 2002 Federal Aviation Program Award in the Small Program Category (less than 20 aircraft). Additionally, WSI-SRS received the Helicopter Association International's Annual Operator Safety Award. This marks the 17th consecutive year that your organization has received this award. The emphasis on safe operations and reliability will continue to assist WSI-SRS in meeting current and future challenges.

WSI-SRS was awarded South Carolina Law Enforcement Accreditation in May 2003. WSI-SRS Law Enforcement Division met 257 State Accreditation Standards necessary to achieve state accreditation, and has the distinct honor of being the only privately owned law enforcement agency to accomplish this accreditation in the state. WSI-SRS Canine Teams competed in two United States Police Canine Association (USPCA) events, earning first and second place in a number of categories. In addition, all WSI-SRS Canine Teams successfully completed their USPCA certification requirements.

Dr. Brede

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On May 15, WSI-SRS conducted a medical evacuation of a Site Ecology Laboratory employee to the Medical College of Georgia (MCG) Trauma Center after he went into anaphylactic shock from multiple fire-ant bites. The MCG Emergency Room Staff credited the timely helicopter transport with saving this employee's life.

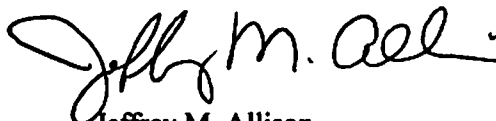
The commitment of your organization to provide operational and technical assistance to community and state organizations was evident again this period. With DOE approval, WSI-SRS Crime Stoppers Program held a Crime Stoppers Training Seminar for Eight Law Enforcement Agencies from the Central Savannah River Area in order to provide information and guidance on starting their own Program within each of their respective jurisdictions. WSI-SRS was invited to make a presentation to the Nuclear Regulatory Commission Employee Concerns Program Forum at their biannual meeting in Washington, D.C. The presentation dealt primarily with utilizing conflict resolution techniques in a union environment. In addition, WSI-SRS continued excellent support of high-profile visits and tours of the site without any security issues.

WSI-SRS requested admission into the South Carolina Criminal Justice Academy (SCCJA) for newly selected Law Enforcement Officers to attend the SCCJA Basic Police Officer Certification Course. The benefit to both the DOE and WSI-SRS will exceed \$50,000 in savings for every ten Officers trained at the SCCJA. Additional savings were realized as a result of the WSI-SRS Training Division being approved by the Nonproliferation and National Security Institute (NNSI) to conduct/coordinate NNSI courses for site employees. This resulted in a cost avoidance of approximately \$406K for this rating period.

Inspections at Entry Control Facility deficiencies surfaced during this rating period; however, WSI-SRS was responsive in implementing aggressive corrective actions. The prompt response of your organization has resulted in an improved site awareness of vulnerabilities associated with prohibited and controlled articles.

Overall, the achievements and accomplishments during this rating period demonstrate professional excellence and illustrate the premier role WSI-SRS maintains in the DOE security community. DOE-SR oversight personnel will be meeting with your staff to discuss this award fee evaluation in further detail. Thank you for your continued excellent work in support of the missions at SRS.

Sincerely,



Jeffrey M. Allison
Manager

JA-04-002

cc: Art Graves, WSI-SRS